MARY KAREN HENDRICKSON, Ph.D.

Curriculum Vitae

Associate Professor, Rural Sociology Division of Applied Social Sciences

https://orcid.org/0000-0003-2984-4082

322 Mumford Hall
University of Missouri
Columbia, MO 65211

Email: hendricksonm@missouri.edu Tele: 573-882-7463

Education:

• Ph.D. in Rural Sociology from the University of Missouri, December, 1997. Dissertation: "The Kansas City Food Circle: Challenging the Global Food System." *Advisor: Dr. William Heffernan*

- Master of Science in Rural Sociology, University of Missouri, May, 1994. Thesis: "The NAFTA Waltz: Competing Discourses about a Global Problem." *Advisor: Dr. Alessandro Bonanno*.
- Bachelor of Science in Agricultural Honors and Agribusiness, Minors in English and International Affairs, University of Nebraska-Lincoln, May, 1989.

Work Experience:

Current Position: Associate Professor, University of Missouri, Columbia. Serve as Director, Interdisciplinary Center for Food Security.

Previous Positions

- 2012-2019: Assistant Professor, University of Missouri, Columbia.
- 2008 2012: Extension Associate Professor, Department of Rural Sociology.
- 2001 2012: Associate Director, Community Food Systems and Sustainable Agriculture Program, University of Missouri Extension. Served as state specialist for community food systems and coordinated sustainable food systems and agriculture programming.
- 1998 2012: Director, Food Circles Networking Project, University of Missouri Outreach and Extension. Provided technical assistance to develop local food systems.
- 2000 2007: Extension Assistant Professor, Department of Rural Sociology.
- 1997 1998: *Post-doctoral fellow*, University of Missouri.
- 1989-1991 National FFA Organization, Coordinator, Congress-Bundestag Program

Awards and Honors:

- College of Agriculture, Food and Natural Resources Teaching Academy Membership. April, 2022.
- Excellence in Instruction. Agriculture, Food and Human Values Society. June, 2021.
- Fulbright Scholar, Teaching Sustainable Agriculture at Agricultural University of Iceland, 2020.
- Excellence in Instruction. Rural Sociological Society, August 2019.
- CAFNR Senior Teaching Award, University of Missouri. April 2019.
- Excellence in Extension and Outreach. Rural Sociological Society. August, 2014.
- Meritorious Service Award, National Farmers Union. March, 2012.
- Honorable Mention, Poster Session. Rural Sociological Society. August, 2012.
- Food and Society Policy Fellowship, administered by the Institute for Agriculture and Trade Policy and the Thomas Jefferson Institute, and funded by the Kellogg Foundation. 2003-2005.
- 2001 Cooperative Service Award, National Farmers Union, March, 2002.

• Family Farm Leadership Award, Missouri Farmers Union. January, 2001.

Publications:

Refereed Publications:

Journal Articles

- Mesa-Valencia, Andres and Mary Hendrickson. Forthcoming. "Agroecology and Institutional Framework in Eastern Antioquia, Colombia: A Case Study." *Latin American Perspectives*. Accepted December 15, 2023.
- Massengale, Sarah Hultine and Mary K. Hendrickson. 2024. "Testing and Expanding the Concept of Traditional and Contemporary Localism in Rural Local Food Systems with Ozark Wild Harvesters." *Rural Sociology* Published online February 13. https://doi.org/10.1111/ruso.12532
- Constance, Douglas H., Jin Young Choi, and Mary K. Hendrickson. 2023. "The Southern Model Revisited: The Intersection of Race, Ethnicity, Immigration, and Health and Safety in Poultry Processing." *Sustainability* 15(18): 13945. https://doi.org/10.3390/su151813945
- Wilson, Kelly R., Robert L. Myers, Mary K. Hendrickson, and Emily A. Heaton. 2022. "Different Stakeholders' Conceptualizations and Perspectives of Regenerative Agriculture Reveals More Consensus Than Discord" *Sustainability* 14(22):15261. https://doi.org/10.3390/su142215261
- Romanova, Olga, Michael A. Gold, Damon M. Hall and Mary K. Hendrickson. 2022. "Perspectives of agroforestry practitioners on agroforestry adoption: Case study of Selected SARE Participants." *Rural Sociology* 87(4):1401-1431. https://doi.org/10.1111/ruso.12463
- Henness, Steven A., Bill McKelvey, Darren Chapman, Gloria N. Mangoni, and Mary K. Hendrickson. 2022. "A decade of the Missouri Hunger Atlas: Information for action." *Journal of Agriculture, Food Systems, and Community Development*, 12(1):171-186. https://doi.org/10.5304/jafscd.2022.121.003
- Miller, Emily M., Mary Hendrickson, Christopher Murakami and Kerry Clark. 2022. "Blanket NOP Rules and Regional Realities: From the Field." *Renewable Agriculture and Food Systems*. 37(6):644-648. doi:10.1017/S1742170521000041.
- Romanova, O., M. Gold and M. K. Hendrickson. 2021. "Temporal aspects of agroforestry adoption: SARE case study." *Agroforestry Systems* 96(3): 659-668. https://doi.org/10.1007/s10457-021-00708-5.
- Mendelson, Sophia; Michael Gold, Sarah Lovell, and Mary Hendrickson. 2021. "The Agroforestry Academy: Assessing long-term outcomes and impacts of a model training program." *Agroforestry Systems* 95:601-614.
- Cramer, S. E., Touzeau, L. E., and M.K. Hendrickson. 2021. Seeds of equity: Cultivating critical food literacy in the land-grant undergraduate classroom. *Food, Culture, & Society* 24(4):600-611. https://doi.org/10.1080/15528014.2021.1884422.
- Hendrickson, Mary K., Sarah Hultine Massengale and Randolph Cantrell. 2020. "No money exchanged hands, no bartering took place, but it's still local produce: Understanding Local Food Systems in Rural Areas in the U.S. Heartland." *Journal of Rural Studies* 78:480-490.
- Comerford, Kevin, Channing Arndt, Adam Drewnowski, Polly Ericksen, Tim Griffin, Mary Hendrickson, John Ingram and Jill Nicholls. 2020. "Proceedings of a workshop on characterizing and defining the social and economic domains of sustainable diets." *Sustainability* 12:4163. DOI:10.3390/su12104163
- Cramer, Sarah E., Anna L. Ball and Mary K. Hendrickson. 2019. "'Our school system is trying to be agrarian': Educating for reskilling and food system transformation in the rural school garden." *Agriculture and Human Values* 36 (3):507-519.

- Hendrickson, Mary K., Harvey S. James, Jr., Annette Kendall, and Christine Sanders. 2018. "The Assessment of Fairness in Agriculatural Markets." *Geoforum* 96:41-50
- Saulters, Mary Margaret, Mary K. Hendrickson and Fabio Chaddad. 2018. "Fairness in alternative food networks: An exploration with Midwestern social entrepreneurs." *Agriculture and Human Values* 35(3):611-621.
- Rossi, James, Thomas G. Johnson, and Mary Hendrickson. 2017. "The Economic Impacts of Local and Conventional Food Sales." *Journal of Agriculture and Applied Economics* 49(4):555–570. DOI: https://doi.org/10.1017/aae.2017.14
- Murakami, Christopher D., Mary K. Hendrickson and Marcelle A. Siegel. 2017. "Sociocultural Tensions and Wicked Problems in Sustainable Agriculture Education." *Agriculture and Human Values* 34(3):591-606.
- Hendrickson, Mary K. and Harvey S. James, Jr. 2016. "Power, Fairness and Constrained Choice in Agricultural Markets: A Synthesizing Framework." *Journal of Agricultural and Environmental Ethics* 29(6):945-967. DOI:10.1007/s10806-016-9641-8.
- Hendrickson, Mary K. 2015. Resilience in a concentrated and consolidated food system. *Journal of Environmental Studies and Science* 5:418–431. DOI 10.1007/s13412-015-0292-2.
- Hendrickson, Mary K., Jere L. Gilles, William H. Meyers, Kenneth C. Schneeberger and William R. Folk. 2014. "Choice and voice: creating a community of practice in KwaZulu-Natal, South Africa." *Agriculture and Human Values* 31:665–672. DOI 10.1007/s10460-014-9532-4.
- Lorenzen, Carol L., Mary K. Hendrickson, Kristi L. Savage-Clarke, and Robert M. Torres. 2013 "Impact of adding food defense modules to three different undergraduate curricula." *NACTA Journal* 57.2 (June):68-71.
- James Jr., Harvey S. and Mary K. Hendrickson. 2010 "Are Farmers of the Middle Distinctively 'Good Stewards'? Evidence from the Missouri Farm Poll, 2006." *Journal of Agriculture and Environmental Ethics* 23(6):571-590.
- Weaber, RL, CL Lorenzen, MK Hendrickson, AD Clarke, MC Shannon, RM Torres, KL Savage-Clarke. 2010. "Evaluation of attitudes, knowledge gained and anticipated behaviors of extension clientele completing food defense training conducted regionally in Missouri." *Journal of Dairy Science* 93:189-189.
- Mary Hendrickson. 2009. "Creating Alternatives: A Participant Observer's Reflections on the Emerging Local Food System in Kansas City." *Southern Rural Sociology* Vol. 24(2):169-191.
- Lorenzen, C. L., M. K. Hendrickson, A. D. Clarke, M. C. Shannon, R. M. Torres, R. L. Weaber, and K. L. Savage-Clarke. 2009 Integrating a food defense educational program across an animal science curriculum. *Journal of Animal Science* 87(e-Suppl. 3.):96.
- Carey, Edward, Katherine Kelly, Mary Hendrickson, Dan Nagengast, James Quinn, Craig Volland and Lala Kumar. 2009. "The Growing Growers Training Program: An Apprenticeship Program for Market Gardeners Serving Kansas City." *HortTechnology* 16:439-443.
- Hendrickson, Mary K., Harvey S. James, Jr. and William D. Heffernan. 2008. "Does the World Need U.S. Farmers Even if Americans Don't?" *Journal of Agriculture and Environmental Ethics* 21(4):311-328.
- James, Jr. Harvey S. and Mary K. Hendrickson. 2008. Perceived Economic Pressure and Farmer Ethics. *Agricultural Economics* 38(3):349-361.
- Archer, David W., Julie Dawson, Urs P. Kreuter, Mary Hendrickson, and John M. Halloran 2008. "Social and Political Influences on Agricultural Systems." *Renewable Agriculture and Food Systems* 23:272-284.
- Hendrickson, Mary K. and Harvey S. James, Jr. 2005. "The Ethics of Constrained Choice: How the Industrialization of Agriculture Impacts Farming and Farmer Behavior. *Journal of Agricultural and Environmental Ethics* Vol. 18: 269–291.

- Hendrickson, Mary K. and William D. Heffernan. 2002. "Opening Spaces through Relocalization: Locating Potential Resistance in the Weaknesses of the Global Food System." *Sociolgia Ruralis* 42(4):347-369.
- Thomas W. Gray, William Heffernan and Mary Hendrickson. 2001. "Agricultural cooperatives and dilemmas of survival." *Journal of Rural Cooperation*, Vol. 29(2):167-192.
- Hendrickson, Mary, William D. Heffernan, Philip H. Howard and Judith B. Heffernan. 2001. "Consolidation in food retailing and dairy." *British Food Journal* Vol.103 (10):715-728.
- Alessandro Bonanno, Douglas Constance and Mary Hendrickson. 1995. "Global agro-food corporations and the State: The case of Ferruzzi." *Rural Sociology*, Vol. 60(2):274-296.
- Alessandro Bonanno, Andrei Kuznetsov, Simon Geletta, and Mary Hendrickson 1994. "To farm or not to farm? Rural dilemma in Russia and Ukraine." *Rural Sociology*, Vol. 60(2):274-296.

Book Chapters:

- Howard, Philip H. and Mary K. Hendrickson. 2020. "The state of concentration in global food and agriculture industries." Pp. 89-91 in *Transformation of Our Food Systems: The Making of a Paradigm Shift*, edited by Hans R. Herren and Benedikt Haerlin. Biovision Foundation. https://www.weltagrarbericht.de/fileadmin/files/weltagrarbericht/IAASTD-Buch/PDFBuch/BuchWebTransformationFoodSystems.pdf
- Hendrickson, Mary K. 2019. "The Economic and Social Conditions of the Solar Corridor Cropping System." Pp. 121-143 in *The Solar Corridor Crop System* edited by Robert Kremer and C. Leroy Deichman. London: Elsevier Academic Press.
- Hendrickson, Mary K., Phillip H. Howard, and Douglas H. Constance. 2019. "Power, Food and Agriculture: Implications for Farmers, Consumers and Communities." Pp. 13–61 in In Defense of Farmers: The Future of Agriculture in the Shadow of Corporate Power, edited by J. W. Gibson and S. E. Alexander. Lincoln, NE: University of Nebraska Press.
- Hendrickson, Mary, Harvey James and William D. Heffernan. 2019. "Vertical Integration and Concentration in US Agriculture." In Kaplan D.M. (eds) Encyclopedia of Food and Agricultural Ethics. Springer, Dordrecht. DOI: 10.1007/978-94-024-1179-9_216. Note this is updated from 2014 version.
- Jablonski, B., M. Hendrickson, S. Vogel and T. Schmitt. 2017. "Local and Regional Food Systems Driving Rural Economic Development." Pp 57-68 in *Harvesting Opportunity: The Power of Regional Food System Investments to Transform Communities*, edited by A. Dumont, D. Davis, J. Wascalus, T. Cheeks Wilson, J. Barham and D. Tropp. St. Louis; Federal Reserve Bank of St. Louis. Available at: https://www.stlouisfed.org/~/media/Files/PDFs/Community-Development/Harvesting-Opportunity/Harvesting-Opportunity.pdf?la=en
- Hendrickson, Mary, James Jr., Harvey S., and Heffernan, William D. 2014. "Vertical Integration and Concentration in US Agriculture." Pp. 1791-1799 in *Encyclopedia of Food and Agricultural Ethics*, edited by Paul B. Thompson and David M. Kaplan. Dordrecht: Springer Science and Business Media.
- Constance, Douglas H., Hendrickson, Mary, Howard, Philip H. and Heffernan, William D. 2014. "Economic Concentration in the Agrifood System: Impacts on Rural Communities and Emerging Responses." Pp. 16-35 in *Rural America in a Globalizing World: Problems and Prospects for the 2010s* edited by Conner Bailey, Leif Jensen and Elizabeth Ransom. Morgantown WV: West Virginia University Press.
- Constance, Douglas H., Hendrickson, Mary, and Howard, Philip H. 2014. "Agribusiness Concentration: Globalization, Market Power and Resistance." Pp. 31-58 in *The Global Food System: Issues and Solutions* edited by William D. Schanbacher. Santa Barbara, CA: ABC-CLIO.
- James Jr., Harvey S., Hendrickson, Mary K., and Howard, Philip H. 2013. "Networks, Power and Dependency in the Agrifood Industry." Pp. 99-126 in *The Ethics and Economics of Competition* edited by Harvey S. James, Jr. Dordrect: Springer.

- Hendrickson, M. and Miele, M. 2009. "Changes in Agriculture and Food since 1950." Pp. 20-78 in *Agriculture at a Crossroads: North America and Europe. Vol. IV of the International Assessment of Agriculture Science and Technology* edited by Beverly D. McIntyre, Hans R. Herren, Judi Wakhungu and Robert T. Watson. Washington DC: Island Press.
- Hendrickson, Mary, William Heffernan, David Lind and Elizabeth Barham. 2008. "Contractual Integration in Agriculture: Is There a Bright Side for Agriculture of the Middle?" Pp. 79-100 in *Food and the Mid-Level Farm* edited by T. A. Lyson, G.W. Stevenson and R. Welsh. Cambridge, MA: The MIT Press.

Dissertation/Thesis:

- Hendrickson, Mary K. 1997. "The Kansas City Food Circle: Challenging the Global Food System." Unpublished dissertation. University of Missouri-Columbia.
- Hendrickson, Mary K. 1995. "Post-Fordism and the NAFTA Debate." *Critical Sociology* Vol. 21(2): 7-18.

Manuscripts in Progress:

- Lloyd, Sarah, Jordan Treakle and Mary K. Hendrickson. "Commentary: Agroecology and Corporate Power in the US." Submitted to *Journal of Agriculture, Food Systems and Community Development.*
- James, Harvey S., Mary K. Hendrickson and Christine Sanders. "Fairness Perceptions and Expectations in Agriculture: Lessons from the Case of Dicamba." *Under second review Agriculture and Human Values*.
- Wilson, Kelly R. and Mary K. Hendrickson. "Regenerative agriculture: Buzzword or mobilizing resilient food systems." *Revision in process Agriculture and Human Values*.
- Inwood, Shoshanah, Mary Hendrickson, Jill Clark, Zoe Plakias and Bill McKelvey. "Emergency management, social infrastructure and responding to food system shocks."
- Melo-Velasco, Jenny and Mary Hendrickson. "The digital agriculture revolution: What to consider to make it work for small or marginalized farmers?" *Planned submission to Journal of Agriculture, Food Systems and Community Development.*
- Mukembo, Stephen C., Garima Srivasta, Mary K. Hendrickson, Kerry M. Clark and David Redhage. "Building Self-Sustaining Entrepreneurial Organic Farming Ecosystems in the Mid-South: Navigating Challenges with Farmer-Led Entrepreneurial Innovations." Submitted to Journal of Agriculture, Food Systems & Community Development

Proceedings & Technical Publications:

- Hendrickson, Mary K. and Harvey S. James. Understanding Competition and Market Power in Agricultural Markets: Cultivating New Voices and Comparative Scholarship: Synthesis Report. Report of workshop conducted in cooperation with USDA Office of Chief Economist. To be posted at SSRN by February 20, 2024.
- Christine Sanders, Jaina Nain, Mallory Daily and Mary Hendrickson. An Analysis of Debt and Financing in the Poultry Industry. Report submitted to USDA AMS in completion of cooperative agreement. December 2023.
- Neher, Deborah A.; Anderson, Colin R.; Basche, Andrea D.; Costello, Christine; Hendrickson, Mary K.; Maxwell, Bruce D.; Roman-Alcalá, Antonio M.; Streit Krug, Aubrey; Tracy, William F.; Méndez, Ernesto; Horner, Catherine; and Anderzén, Janica M.. 2023. "Proceedings U.S.A Agroecology Summit 2023." College of Agriculture and Life Sciences Faculty Publications. 204. https://scholarworks.uvm.edu/calsfac/204

- Hendrickson, Mary K., Philip H. Howard, Emily M. Miller and Douglas H. Constance. 2020. The Food System: Concentration and its Impacts. Report commissioned by Family Farm Action Alliance. September. https://farmactionalliance.org/concentrationreport/
- Mary K. Hendrickson, 2020. "Covid lays bare the brittleness of a concentrated and consolidated food system," *Agriculture and Human Values* 37(3):579-580.
- Rodriguez-Alcalá, Maria, Hendrickson, Mary and McKelvey, William. 2018. "El Sector de Alimentos mas Productivo del Mundo: Lecciones del Caso Americano" [The Most Productive Agri-food System in the World: Lessons from the U.S.]. *Revista per Capita: Relaciones Internacionales desde Ecuador [Per Capita Journal: International Relations from Ecuador]*. April. https://revistapercapita.com/el-sector-de-alimentos-mas-productivo-del-mundo-lecciones-del-caso-estadounidense/ This is a policy journal in Ecuador.
- Rodriguez-Alcalá, Maria, Hendrickson, Mary and McKelvey, William. 2018. "Produtividade Agricola Não Garante Segurança Alimentar" [Agricultural productivity does not guarantee food security]. Zero Hora: Campo e Lavoura. August 11-12. https://gauchazh.clicrbs.com.br/economia/campo-e-lavoura/noticia/2018/08/maria-elba-rodriguez-alcala-produtividade-nao-garante-seguranca-alimentar-na-california-cjl1kc2g602so01n0lu6ltorm.html Newspaper article.
- Hendrickson, M. K. and S. Hultine Massengale. 2017. "Local food systems in North America: Findings from Missouri and Nebraska." Pp. 222-223 in Proceedings of the XXVII European Society for Rural Sociology Congress. Published by Institute of Sociology, Jagiellonian University, Krakow Poland. Available at http://www.esrs2017.confer.uj.edu.pl/documents/116230145/0/Proceedings+ESRS+Krakow.pdf/9f24a360-0c31-4aa2-810a-4518c38dd4ff
- Hendrickson, Mary and William McKelvey. 2017. "Hunger in the World's Most Productive Food System." Commentary for the *Kansas City Star*. November 9.
- Hendrickson, Mary K., Jere L. Gilles, William H. Meyers, Kenneth C. Schneeberger and William R. Folk. 2015. "Using a Community of Practice to learn from smallholders in South Africa." Pp. 46-53 in *Analyses: Africa's future ...can biosciences contribute?* edited by Patrick Mitton and David Bennett. Banson: Cambridge UK. http://b4fa.org/wp-content/uploads/2016/02/5-Using-a-Community-of-Practice.pdf
- Hendrickson, Mary. 2014. "The Dynamic State of Agriculture and Food: Possibilities for Rural Development?" Farm Credit Administration Symposium on Consolidation in the Farm Credit System. McLean, VA. Published online at https://www.fca.gov/template-fca/download/Symposium14/hendrickson19feb2014.pdf.
- Hendrickson, Mary and Mark Porth. 2012. *Urban Agriculture Best Practices and Possibilities*. Report developed for the Urban Sustainability Directors' Network on behalf of the cities of Kansas City, Columbia and St. Louis.
- Mary K. Hendrickson. 2011. Foreword. In K. Peacock, *Global Issues: Food Security*. Infobase Publishing: New York.
- Mary Hendrickson. 2010. "It's the Relationship! Building Relationships in Community Food Systems." Pp. 138-142 in *Proceedings of the 5th National Small Farm Conference*. Edited by D. Ebodaghe, R. Brown, R. Brumfield, S. Elliot, S. Hardesty, R. Jones, and D. Mellion-Patin. USDA: Washington.
- Carol L. Lorenzen and Mary Hendrickson. 2009. Why Should I Attend a Food Defense Training for Meat Facility? Newsletter of the Missouri Association of Meat Processors. November/December.
- Hendrickson, Mary. 2009. "What if we really planned our food system?" *Urban Grown*, the newsletter of the Kansas City Center for Urban Agriculture. April.
- Hendrickson, Mary, John Wilkinson, William Heffernan and Robert Gronski. 2008. "The Global Food System and Nodes of Power." Report prepared for Oxfam America. August. Posted at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=1337273.

- Mary Hendrickson. 2005. "Can Consolidated Food Systems Achieve Food Security?" Pp. 21-24 in "New Perspectives on Food Security Conference Proceedings." Published by the Glynwood Center. Cold Springs, NY.
- Mary Hendrickson and William Heffernan. 2004. "Lessons for Public Breeding from Structural Changes in the Agricultural Marketplace." Pp. 11-22 in "Proceedings from the Summit on Seeds and Breeds in the 21st Century" edited by Michael Sligh and Laura Lauffer. Rural Advancement Fund International USA. Pittsboro, NC.
- William D. Heffernan and Mary Hendrickson. 2003. "Vertical Integration from Seed to Shelf."

 Proceedings of the 2003 American Seed Trade Association's Corn and Sorghum Seed Research Conference. Alexandria, VA.
- Hendrickson, Mary. 2003. "Book Review: Invisible Giant: Cargill and Its Transnational Strategies." Reviewed for CropChoice.com, internet news service and reprinted in World Hunger Year's newsletter. June.
- Hendrickson, Mary. 2002. "Concentration in the Food System: What does it Mean for You?" Invited article for *Thinking Outside the Box Sustainably* 1(1):4-5.
- Hendrickson, Mary. 2001. "The Dark Side of the All-American Meal." Review of the book, *Fast Food Nation*, in *Community Food Security News*, Spring.
- Mary Hendrickson, William D. Heffernan, Philip H. Howard and Judith B. Heffernan. 2001. Consolidation in Food Retailing and Dairy: Implications for Farmers and Consumers. Report prepared for National Farmers Union. January.
- Hendrickson, Mary. 2000. "Community Food Security in a Global Food System." Invited editorial. *Community Food Security News*, Spring.
- William Heffernan, Mary Hendrickson and Robert Gronski. 1999. Consolidation in the Food and Agriculture System. Report to National Farmers Union. February.
- William Heffernan and Mary Hendrickson. 1997. "Creating Justice in the Food System: Build Just Relationships." *Catholic Rural Life* Vol. 38(2):17-19.

Pre-Prints:

Melo Velasco, Jenny and Mary Hendrickson. 2023. "The Digital Agriculture Revolution: What to Consider to Make it Work for Small or Marginalized Farmers?" Available at ssrn.com.

James, Harvey S., Mary K. Hendrickson and Christine Sanders. 2023. "Fairness Perceptions and Expectations in Agriculture: Lessons from the Case of Dicamba." Available at SSRN: https://ssrn.com/abstract=4337844 or http://dx.doi.org/10.2139/ssrn.4337844

Peer Reviewed Extension Publications:

- C. Lorenzen, M. Hendrickson, R. Weaber, A. Clarke, M. Shannon and K. Savage-Clarke. 2009. *Food Defense: Protecting the Food Supply from Intentional Harm.* Agriculture Guide MP914. University of Missouri Extension. Columbia, Missouri.
- McKelvey, Bill, Mary Hendrickson and Crystal Weber. 2009. Starting and Operating a Farmers' Market: Frequently Asked Questions. Guide Sheet G6223. University of Missouri Extension Publications. Columbia, MO.
- McKelvey, Bill, Mary Hendrickson and Joe Parcell. 2007. Selling Strategies for Local Producers. Guide Sheet G6222. University of Missouri Extension Publications. Columbia, MO.
- Jett, Lewis and Mary Hendrickson. 2006. Marketing Vegetables in Missouri. Guide Sheet G6221. University of Missouri Extension Publications. Columbia, MO.

Membership in USDA Multi-state Research Projects and other interdisciplinary collaborations:

- NC-1198 "Enhancing the Resilience of Agriculture and Food of the Middle: Building for the Future."
 Duration: 10/2022-9/2027. Prior membership in project cycles from 10/2017 to 9/2022 and 10/2012-9/2017.
- SESYNC (National Socio-Environmental Synthesis Center) Workshop on Governing Nutrient Pollution Beyond Farmers. 2021-2022.
- Participated in checking the metrics proposed by the Sustainable Agriculture Matrix consortium, 2021-2022 https://research.al.umces.edu/sam/
- NC-1196 "Food systems, health, and well-being: understanding complex relationships and dynamics of change." Duration: 10/2011–9/2016.

Grants Received:

In the last 5 years, I have been awarded \$1,675,538 in external funding as my share of the total funding brought to the University of Missouri. I have successfully sought funding from USDA's National Institute of Food and Agriculture competitive grants programs, as well as from The Kellogg Foundation and John Templeton Foundation among other funding sources. Over the course of my career, grants awarded with me as PI or Co-PI total \$20.01 million and are spread among the University of Missouri and cooperating institutions such as the University of Nebraska, Kansas State University and others.

- 2023-2027 "Examining accessibility and inclusivity of a pilot app to support participation of Climate-Smart Agriculture Incentive Programs" USDA-National Institute of Food and Agriculture. K. Wilson (PI), S. Mukembo, Hendrickson (co-PI) \$640,479 proposed (\$96,072 as shared credit).
- 2023-2028 "Catalyzing cover crop advancement as a climate-smart practice through a national variety improvement and seed production program." USDA-NIFA, Sustainable Agriculture Systems. With Robert Myers PI; Hendrickson and 32 others as co-PIs. \$10,000,000 (\$749,686 as shared credit).
- 2023-2025 "Enhancing Market Monitoring and Economic Analysis for Fair and Competitive Agricultural Markets." USDA-AMS Cooperative Agreement. Hendrickson (PI) H.S. James (Co-PI). \$415,814 (\$291,070 as shared credit)
- 2021-2022 "Understanding Competition and Market Power in Agricultural Markets: Cultivating New Voices and Comparative Scholarship." USDA Office of the Chief Economist Cooperative Agreement. Hendrickson (PI) H.S. James (Co-PI). \$100,367 (\$60,220 as shared credit).
- 2021-2022 "2021 Executive Order on Competition (Livestock and Poultry Analysis)." USDA-AMS Cooperative Agreement. \$88,755. Hendrickson (PI).
- 2020-2023 "Assessing Fairness in Agricultural Markets." USDA- National Institute of Food and Agriculture, Markets and Trade. H.S. James (PI) Hendrickson (co-PI) H. Qin (co-PI). \$446,453 (\$178,581 as shared credit).
- 2020-2023 "Understanding and Overcoming Barriers to Adoption of Organic Agriculture in the Mid-South." USDA-National Institute of Food and Agriculture, Organic Transitions. Hendrickson (PI) Co-PIs D. Redhage, K. Clark and J. Kruse. \$422,307 (\$211,154 as shared credit).
- "Get growing program evaluation." With Bill McKelvey (co-PI). Health Forward Foundation. \$25,818. (\$12,909 as shared credit.)
- 2018-2020 "Characterization of winter forage management in North Central Region beef cow-calf operations." USDA-Sustainable Agriculture Research and Education North Central Region. With Alison Meyer (PI). \$199,732. (\$29,996 as shared credit.) Responsible for survey development and implementation.

- 2017-2020 "Facilitating improved environmental and soil quality through increased biodiversity and crop/livestock integration on organic farms." USDA-NIFA. With Kerry M. Clark (PI), Safiullah Pathan, Christopher Murakami, Kristen Veum, Robert Kremer and Ray Massey. \$499.927 (\$149,978 as shared credit.) Responsible for developing and teaching undergraduate organic production and marketing course.
- 2012-2014 "Creating a GM Community of Practice in KwaZulu-Natal: A Pilot for Assessing Adoption of Innovative Technology and Policy Development in South Africa." With William Meyers (PI), Jere Gilles, Ken Schneeberger and William Folk. John Templeton Foundation. \$458,456. Responsible for some project management, supporting on the ground farmer organization, and collecting research data.
- 2012-2014 "Fostering Local Foods-Based Economic Development Strategies: Developing New Resources and Networks." USDA-Sustainable Agriculture Research and Education North Central Region Professional Development Program. \$74,999.
- 2011-2014 "Explaining Linkages Among Farmers and Consumers in Local and Regional Food Systems to Enhance Rural Development." Principal Investigator. Dr. Randy Cantrell, University of Nebraska, Dr. Thomas Johnson, Co-PIs. USDA-National Institute of Food and Agriculture, Prosperity of Small and Medium-sized Farms and Rural Communities. \$397,530.
- 2011-2012 "Urban Agriculture." Urban Sustainability Directors Network. \$20,000.
- 2010 "Studying Food System Approaches in Three Types of Rural Communities." North Central Region Center for Rural Development Small Grants Program. \$14,000.
- 2010-2011 "Developing Extension Competence in Good Agricultural Practices and Farm Food Safety Planning for Fruit and Vegetable Growers in Kansas and Missouri." With Dr. Edward Carey as PI. North Central Region SARE-Professional Development Program. \$23,398.
- 2010-2013 "A Food Systems Approach to Addressing Obesity among Food Pantry Clients in Missouri." With Dr. Sandy Rikoon as Lead PI. USDA CSREES. \$432,171.
- 2009-2010 "Leveraging Social Media as Farmers Market Promotional Tools." With Dr. Joe Parcell as Lead PI. Missouri Department of Agriculture. \$20,079.
- 2009-2012 "Enhancing the Success of Missouri's Beginning Farmers." With Dr. Rob Myers, Jefferson Institute. USDA-Beginning Farmer Program. \$730,722.
- 2007-2008 "Mapping the Structure of Agrofood and Biofuel Firms." Oxfam America. \$30,000.02.
- 2007 "Missouri Childhood Obesity Community/University Partnership Summit." Missouri Foundation for Health. \$7,030.
- 2006-2007 "Empowering New and Diversifying Farmers with the Tactics to Become Successful Market Growers." USDA-North Central Center for Risk Management Education. \$39,999.
- 2006-2009 "Food Defense: An Integrated Education System." With Carol Lorenzen. USDA-NIFSI (National Food Safety Initiative). \$352,358.
- 2005-2007 "The Ethical Attitudes and Proclivities of Farmers." With Harvey James, Lead Investigator. USDA- NRI (Enhancing Small Farms and Rural Communities). \$130,746.
- 2005-2009 "Core Curricula Development for Baccalaureate Sustainable Agriculture Degree Program." With Sandy Rikoon, James Spain, Robert Torres, Harvey James, Jose Garcia, Frederic Martz and Dale Blevins. USDA-CSREES Higher Education Challenge Grant. \$134,893.
- 2005-2008 "Growing Growers for Greater Kansas City: Establishing a Permanent Program to Train Farmers in Sustainable, Local Food Production and Marketing." With Ted Carey, Kansas State University. \$105,027.
- 2004-2008 "Building Community-Based Food Systems in Missouri" With Mary Leuci, University of Missouri and Missouri Rural Crisis Center. Kellogg Foundation. \$649,100
- 2003-2005 "Growing Growers for Greater Kansas City: Improving Skills for Sustainable Local Food Production and Marketing." With Ted Carey, Kansas State University and Lewis Jett. \$100,245
- 2003 "Bridging Food Security Gaps in Missouri: Building an Integrated Rural-Urban Local Food Network for the Long-Term." With Missouri Rural Crisis Center. Kellogg Foundation, \$50,000.
- 2002 "Harvest Connection." Missouri Department of Agriculture. \$8,463.

- 2002 Food Circles Networking Project. Missouri Department of Agriculture. \$59,999 for fiscal year 2003.
- 2001 "Harvest Connection -- Continuation." Principal Investigator. Subcontract with the Missouri Department of Agriculture, USDA/Federal State Marketing Improvement Program. \$13,300
- Food Circles Networking Project. Missouri Department of Agriculture. \$120,000 for fiscal year 2002.
- 2001-04 "Community Food Systems and Sustainable Agriculture." Co-Investigator. University of Missouri Outreach and Development Funds. \$185,400.
- 2000-03 "North Central Initiative for Small Farm Profitability." Consortium created between the University of Nebraska-Lincoln, Iowa State University, University of Wisconsin-Madison, University of Missouri-Columbia, Center for Rural Affairs, Practical Farmers of Iowa, and Michael Fields Agricultural Institute. Principal Investigator, MU. Collaborators Steve Taylor (UNL), John Allen (UNL), Mark Honeyman (ISU), George S. Stevenson (UWM), Wyatt Fraas (CRA), Gary Huber (PFI), and John Hall (MFAI). USDA/IFAFS, \$2.5 million.
- 2000 "Finding Out What the Labor Consumer Wants." Principal Investigator. Southeast Missouri Niche Beef Market Project. \$20,400.
- 2000 "Harvest Connection." Principal Investigator. Subcontract with the Missouri Department of Agriculture, USDA/Federal State Marketing Improvement Program. \$16,500
- 2000 "Community Food Security: A Training." Principal Investigator. Collaborators are Andy Fisher, Community Food Security Coalition, Los Angeles, CA and Dr. Carol Giesecke, Nutrition Specialist, Lincoln University. USDA/Sustainable Agriculture Research and Education, Professional Development Program. \$45,400.
- 2000 "Developing Alternative Distribution Networks to Groceries and Food Cooperatives for Sustainably Produced, Missouri Grown Food." With Russ Kremer, Missouri Farmers Union. USDA/Sustainable Agriculture, Research and Education. \$97,931.
- 2000 "Concentration in the Retailing and Dairy Sectors." With Dr. William Heffernan. National Farmers Union. \$6,000.
- 1998-2000 "New Farmer Program." With Dr. William Heffernan. Missouri Department of Agriculture. \$190,000 each year.
- 1997 "Food: A Link Between Welfare, Work and Agriculture." With Dr. William Heffernan. North Central Region Center for Rural Development. \$25,000.

Resident Education Experience:

After spending the first part of my career in extension education and outreach, since 2009 I have taught sustainability of food systems in both undergraduate and graduate education. I have developed and taught 6 undergraduate courses, 1 graduate course and received two teaching awards. I have advised 10 doctoral students and 3 masters students in rural sociology. I have served on 15 doctoral committees and 14 masters committees from a range of disciplines from social and agricultural sciences to humanities. I have provided over 70 guest lectures in courses ranging from animal sciences to nutrition and dietetics.

Undergraduate Education:

Courses:

- Developed and taught Sustainable Agriculture, The Intersection between Agroecology and Sustainable Development for Agricultural University of Iceland in 2020.
- Co-Developed and co-taught RU SOC 3085/GN HNRS 3230 Seeds of Equity: Exploring Race, Class and Gender in the Food System. Cross-listed with the Honors College, this upper level course

explores how the food system is shaped by race, ethnicity, gender and class, with a primary focus on the United States. Support Instructor for two graduate students in spring 2018. Lead instructor fall 2019. Incorporated into Agribusiness Management Program in 2022.

- Taught ABM 3241 *Ethics in Agriculture* with focus on ethics of sustainability. Fall 2021& 2022.
- Developed and co-taught RU SOC 4301/SOILS 7001 Organic Production and Marketing. This senior level cross-leveled course covers all aspects of certifying, producing and marketing organic food and agricultural products. Co-developed with Chris Murakami (Chatham University) and Kerry Clark. Taught in fall 2018 and 2020. Planned for Spring 2023 or Fall 2023.
- Developed Agriculture 2215, *Introduction to the Theory and Practice of Sustainable Agriculture* for the University of Missouri's B.S. in Agriculture with emphasis in Sustainable Agriculture. This introductory course covers the social, ecological and economic principles and practices for sustainable food systems. Sophomore level class offered 2009-2019. Incorporated into Agribusiness Management Program in 2021 with yearly offering.
- Developed Agriculture 3215, *Community Food Systems* for the University of Missouri's B.S. in Agriculture with emphasis in Sustainable Agriculture. This upper level course explores place-based sustainable food systems. Junior level class offered 2007-2018. Incorporated into Agribusiness Management Program in 2021, taught Fall 2022.
- Developed Agriculture 3315, The Science and Practice of Sustainable Agriculture for the University
 of Missouri's B.S. in Agriculture with emphasis in Sustainable Agriculture. This junior-level course
 uses the practice of situated learning to allow students to wrestle with real-life farmer case studies and
 gives them experience in researching sustainable agriculture practices, trade-offs and decisions. Codeveloped with Christopher Murakami, doctoral student in Science Education. Co-instructors include
 agronomists, dairy scientists, agricultural engineers and soil scientists.
- Taught RU SOC 1000, Introduction to Rural Sociology, 1997-2000 and 2020-2021.
- Taught 2 topics courses, one in Permaculture (2015) and one exploring race and class in food systems (2016)

Mentoring:

Mentored McNair Scholar Jaquaylah Taylor (2018-2019) and Discovery Fellow Sage Eichenburch (2018-2020). Provided undergraduate research opportunity to senior Angela Tweedy (2018-2019). All students worked on Remote Rural Food Systems project. Mentored Jared Cole on Senior Honors Thesis on environmental impacts of transportation in local food systems (2008).

Guest Lectures:

I have been invited to guest lecture at my home institution as well as the University of Missouri-Kansas City, St. Louis University and Michigan State University. I have guest lectured on community food systems, sustainable agriculture and food system organization for over a decade in classes in Animal Science, Environmental Studies, and Nutrition and Dietetics. In all, I have provided over 75 guest lectures since 2000.

Graduate Education:

- Taught Rural Sociology 8447 "Contemporary Issues in Rural Sociology The Political Economy of Agriculture and Natural Resources." Fall 2019.
- Taught Rural Sociology 8444, *Graduate Seminar in Agriculture, Food and Community*. Spring 2015, 2017, 2019, 2021.
- Provided graduate readings in the Political Economy of Agriculture and Food, Spring 2020, Agricultural University of Iceland.
- Developed *Sustainable Agriculture and Development* online graduate course for Moscow State University, with Chris Murakami and Mike Gold. This course integrated social, economic and

- ecological issues that are important in addressing food security issues in the Eurasian region. Part of a larger World Bank funded effort to provide food security graduate program.
- Developed *Comparative Food Systems* online graduate course for Moscow State University with Chris Murakami. This course examined the structure and organization of regional, community and alternative food systems and their association with food security. Part of a larger World Bank funded effort to provide food security graduate program.
- Co-taught Rural Sociology 8444, *Graduate Seminar in Agriculture, Food and Community* with Dr. Jere Gilles, Rural Sociology. (Spring 2010 and Fall 2012)
- Co-taught Rural Sociology 445 (now 8445) Graduate Seminar: Rethinking the Global Picnic: Understanding Producer and Consumer Responses to Global Food. Graduate seminar. Co-taught with Dr. William Heffernan and Dr. Elizabeth Barham. (Spring 2000)

Graduate Advising and Graduate Committee Work:

- Advisor: Current doctoral students/candidates in Rural Sociology including Martha Bass, Steven Henness, and Daniel Yuhasz.
 - Advisees who have graduated: Andres Mesa Valencia (Fulbright Student) PhD 2023; Jenny Melo Velasco (Fulbright Student) PhD 2023; Anadil Iftekhar PhD 2022; Christine Sanders (co-advised) PhD 2021; Parijat Ghosh PhD 2020; Yassine Dguidegue PhD 2019; Sarah Hultine Massengale PhD 2018; Emily Miller MS 2020: Leslie Touzeau MS 2018; Mary Margaret Saulters– MS 2015.
- **Member** of Graduate Committees of Current Students: Garima Srivastava doctoral student in Rural Sociology; Damilola Giwa-Daramola doctoral candidate in Agriculture and Applied Economics.
- Member of Doctoral Committees of Former Students (all rural sociology unless noted): Jibin Baby (Hospitality Management) PhD (2022); Yanu Praseyto PhD (2021); Mohammed Mobarok (Agriculture and Applied Economics) PhD (2021); Darren Chapman PhD (2020); Chad Christenson PhD (2019); Rebecca Savoie PhD (2018); Christopher Deutsch PhD History (2018); Sarah Cramer PhD Agricultural Education and Leadership (2018); Jordan Dawdy PhD (2015); Christopher Murakami PhD in Science Education (2015); External Examiner for Caleb Richter-Tate, Doctorate in Development Studies from the Autónomos University of Zacatecas, Mexico (2012); Lila Khatiwada PhD (2010); Leonid Sharashkin PhD in Forestry (2008); J. Arbuckle PhD (2007); David Lind PhD (2007); Bridget Murphy Doctoral student in Rural Sociology (ABD); Erin Whiting PhD (2006).
- Member of Graduate Committees of Former Students: Erik Lehtinen, MS Agroforestry (2023); Kelsi Stubblefield, MS Agroforestry (2021); Sophia Mendelson, MS Agroforestry (2020); Olga Romanova MS Agroforestry (2020); Ashish Kambli, MS Industrial Engineering (2019); Jennifer Bennett, MFA, Fiber Arts (2017); Brenda Arnold, MS Agricultural Education (2016); Nicole Anderson, MS Rural Sociology (2016); Catalina Costa, MS Journalism (2016); Rachel (Kate) Hangley, MS in Agricultural Economics (2015); Yvonne Moore, MS in Geography (2014); Mark Porth, MS Rural Sociology (2013); Joe Neville, MS Geography (2012); Jessica Scott, MS Geography (2012); Whitney Wiegel, MS Agricultural Economics (2009); Jennifer Routledge, MS Sociology (2005); and Jennifer Hess, MS Rural Sociology (2002).

Presentations:

In the last 10 years, I have given 23 invited presentations, including testifying before the U.S. Senate Agriculture Committee, and numerous academic presentations as well as stakeholder/community presentations. I have briefed Congressional staff, testified at USDA-DOJ workshops, and given press conferences for the International Assessment of Agriculture

Science and Technology. In Missouri, I have given over 100 presentations since 2000 to farmer, consumer, faith and community groups.

Invited Presentations:

- 2024 Invited Panelist, "Beef Markets Workshop: Understanding the Beef Markets." Agricultural Competition Partnership, a project of the State Center. Kansas City. Feb. 21-22.
- 2023 "Agroecology and Corporate Power: Learning from Past Agri-Food Movements." Haller Distinguished Lecturer, Agroecology Symposium. University of Wisconsin, Madison. April 12.
- 2023 "The Implications of Agrifood Power for Communities & Ecologies." The Food Connection at the University of Kentucky. Lexington, KY. February 24.
- 2022 "Agroecology: Our future in food." Virtual presentation to Hólar University (Iceland). November 4.
- Panelist. U.S. Senate Agriculture Committee Hearing "Examining Markets, Transparency, and Prices from Cattle Producer to Consumer." Washington, D.C. June 23. https://www.agriculture.senate.gov/hearings/examining-markets-transparency-and-prices-from-cattle-producer-to-consumer
- Panelist. "Ending the Hunger Crisis: Lessons from the Pandemic and Structural Solutions to Food Insecurity." Hosted by the Progressive Policy Institute. Webinar. March 9.
- 2020 "The Food System: Concentration and its Impacts." Open Markets Institute Webinar. November.
- Invited Panelist "Dismantling and Rebuilding the Food System after COVID-19: The 5Ds of Redistribution." University of British Columbia. September.
- 2019 Invited Participant in the National Dairy Council Workshop on Social and Economic Domains of Sustainable Diets. Rosemont, IL. March 20.
- 2019 "Community Wealth and Consolidated Markets." Invited presentation. National Farmers Union National Convention. Seattle, WA. March 4.
- 2019 Invited Participant in "Exchange: A Workshop on the Future of Work & the Future of Agriculture" hosted by Aspen Institute, Washington D.C. January 30-31.
- 2018 "Food and Agriculture Competition Roundtable" Sponsored by the American Antitrust Institute and the University of Wisconsin School of Law. December 7. Invited panelist.
- 2018 "Global and local challenges for research, education, and innovation in organic agriculture." Conference organized at the University of Wisconsin-Madison. October 30-31. Invited presenter.
- 2018 "Local and Regional Food Systems Driving Wealth Creation." Presentation at "Harvesting Opportunity in Kansas: A Symposium on Building Community Wealth through Food and Farming." Lawrence, KS. May 31.
- 2017 "The Current (and Future) Situation in Agriculture & Food: How well are we preparing students, farmers and communities?" Keynote presentation for "Farming for Resilient Communities: The Future of Agriculture Education in Kansas." Olathe, KS. October 14.
- 2017 Invited Panelist. "Harvesting Opportunity: The Power of Regional Food System Investments to Transform Communities." Federal Reserve Board. Washington, D.C. August 3.
- 2017 "Global Mergers in the Food Sector and Competition Law and Policy." St. Petersburg International Legal Forum. St. Petersburg, Russia. May 19.
- 2016 "GMOs and Food Production." Invited presentation, Morality of Capitalism Symposium, University of Nebraska-Kearney. March 30.
- 2015 "Food Entrepreneurship." Federal Reserve Bank of St. Louis. Webinar. October.
- 2015 "GE Technology, Farming Systems and the Structure of the Agrifood System." Invited presentation, National Academies of Sciences, Engineering, and Medicine: Genetically Engineered Crops: Past Experience and Future Prospects. Webinar. February 4. http://nassites.org/ge-crops/2015/01/13/webinar-february-4/

- 2014 "The Dynamic State of Agriculture and Food: Possibilities for Rural Development?" Invited Presentation, Farm Credit Administration Symposium on Consolidation in the Farm Credit System. McLean, VA. February 19. https://www.fca.gov/Download/Symposium14/hendrickson19feb2014.pdf
- 2013 "Making Good Food Work: What Do We Still Need to Know?" Invited Presentation for University of Kentucky Department of Sociology. October 11.
- 2013 "Markets/Competition/Democracy." Invited Presentation for "Leading the Necessary (r)Evolution for Sustainable Food Systems." University of Vermont Food Systems Summit. Burlington, VT. June 27.
- 2013 "The Fundamentals of Local Food Systems: Benefits, Challenges and Opportunities in Emerging Local Food Networks." Association for Enterprise Opportunity (AEO) National Conference. May 6.
- 2012 "Feeding the World Sustainably." Invited Presentation. *Transcending Sustainability: Principles and Paradigms Exploring Deep Sustainability* Conference. Fairfield, IA. June 2.
- Prior to 2012, I gave 24 invited talks at diverse places such as Departments of Justice and USDA workshops on agribusiness consolidation, Yale University, University of Vermont, Iowa State, Tufts, National Defense University, and the United Nations Food and Agriculture Organization.

Poster & Academic Presentations:

Posters:

- 2020 James, H., M. Hendrickson and C. Sanders. "Fairness Perceptions in Agriculture: Views About Dicamba from the Field." Poster. Agriculture and Applied Economics Association Annual Meeting. Virtual.
- 2019 Miller, Emily, Mary Hendrickson and Kerry Clark. "Key Perceptions of Organic Producers in the Mid-South US." Poster. Rural Sociological Society Annual Meeting. Richmond, VA. August.
- 2014 Johnson, T., J. Rossi, M. Hendrickson, J. Scott and R. Cantrell. "Economic Impacts of Local Food Systems in the Rural Midwest: Evidence from Missouri and Nebraska." Poster. Rural Sociological Society Annual Meeting. New Orleans.
- 2012 Mark Porth and Mary Hendrickson. "Urban Agriculture Best Practices and Strategies." Rural Sociological Society Annual Meeting. Chicago, Il. Awarded Honorable Mention in the Poster Session.

Presentations:

- 2023 Srivastava, Garima, Mary Hendrickson and Stephen Mukembo. "A Phenomenological Inquiry into Organic Producers' Experiences in Surrendering Certification in the Mid-South." Paper presented at the Rural Sociological Society's annual meeting. Burlington, VT. August 2-6.
- Hendrickson, Mary and Harvey S. James. "The Possibilities for Comparative Scholarship in Understanding Competition & Market Power in Agricultural Markets." Paper presented at the Rural Sociological Society's annual meeting. Burlington, VT. August 2-6.
- Ashwood, Loka, Andrew Pilny, Mary Hendrickson, Philip Howard and Mariyam Jamila. "
 Typologies of Power in Global Agribusiness Networks." Paper presented at the Rural
 Sociological Society's annual meeting. Burlington, VT. August 2-6.
- 2023 Srivastava, Garima, Stephen Mukembo, Mary Hendrickson, David Redhage, and Kerry Clark. "Increasing Resilient Organic Production in the Mid-South Region." Paper presented at the Southern Rural Sociological Association. Oklahoma City. Feb. 5.

- 2022 Melo-Velasco, J. and M. K. Hendrickson. "The Digital Agriculture Revolution: What to consider to make it work for small or marginalized farmers?" National Conference on Next Generation Sustainable Technologies for Small Scale Producers. Greensboro, NC. September 9.
- Hendrickson, Mary K., Harvey S. James, and Rishabh Mahendra. "Farmer Expectations and Perceptions of Fairness in Agricultural Markets Some Preliminary Results." Paper presented at the Rural Sociological Society's annual meeting. Denver, CO. August 4-7.
- Srivastava, Garima, Mary K. Hendrickson, David Redhage and Kerry Clark. "Why is there an organic 'Cold' spot in the Mid-South? Opportunities and Challenges for organic farmers in this region." Paper presented at the Rural Sociological Society's annual meeting. Denver, CO. August 4-7.
- Tran Lam, A., P. Winchester, M. Hendrickson and S. Carden. Panelists. "Farming and Rural Health in the American Midwest An Opportunity to Cultivate a Better Future." National Environmental Health Association annual conference. June 30.
- 2022 Feenstra, G., K. Clancy and M. Hendrickson. "Imagining Alternatives Reflections on the Founding Inspiration for Agriculture of the Middle." Agriculture, Food and Human Values Society conference. Athens, GA. May.
- 2022 Inwood, S., M. Hendrickson, J. Clark, A. Irish and Z. Plakias. "Social Infrastructure The Key to Disaster Response, Recovery and Food System Resilience." Agriculture, Food and Human Values Society conference. Athens, GA. May.
- Vittie, J., S. Inwood, A. Palmer, M. Hendrickson and Z. Plakias. Panelists. "Roundtable: Emergency managing towards resilient agri-food systems." Virtual. Agriculture, Food and Human Values Society conference. June.
- 2021 Henness, S., B. McKelvey, D. Chapman, G. Mangoni and M. Hendrickson. "A Decade of the Missouri Hunger Atlas: Information for Action." Virtual. Agriculture, Food and Human Values Society conference. June.
- James, H.S., M.K. Hendrickson and C.M. Sanders. "Fairness Perceptions and Expectations in Agriculture: Lessons from the Case of Dicamba." Big Ag & Antitrust: Competition Policy for a Sustainable and Humane Food System hosted by Yale Law School. January.
- Miller, E.M., M.K. Hendrickson and P.H. Howard. "The Missouri School: Examining Power in the Agrifood System to Suggest Alternatives." Big Ag & Antitrust: Competition Policy for a Sustainable and Humane Food System hosted by Yale Law School. January.
- 2019 Hendrickson, Mary K., Christine Sanders and Harvey S. James. "Making Markets Fair: Examining Relationships between Basic Liberties in Agrifood Markets." Rural Sociological Society Annual Meeting. Richmond, VA. August.
- 2019 Hendrickson, Mary K. (Invited Panelist): "Debating For-Profit Democracy: An Author Meets Critics Panel with Loka Ashwood." Rural Sociological Society Annual Meeting. Richmond, VA. August.
- Hendrickson, Mary K. (Invited Panelist): Food, Agriculture and Religion: Toward a Research Agenda. Rural Sociological Society Annual Meeting. Richmond, VA. August.
- Hendrickson, Mary K., Christine Sanders, Harvey S. James, Jr., and Annette Kendall. "Power and Fairness in Agricultural Markets: Violating Farmers' Freedoms?" Rural Sociological Society Annual Meeting. Portland, OR. July.
- 2018 Hendrickson, Mary K. (Panelist) "Applied and Extension RIG Mini-Conference: Opportunities for Applied Research in Non- Agricultural Scholarship Programs." Rural Sociological Society Annual Meeting. Portland, OR. July.
- Hendrickson, Mary K. (Panelist) "Poke and Provoke: Special Public Session." Agriculture, Food and Human Values Society annual meeting. Madison, WI. June.
- 2018 Hendrickson, Mary K. "Localism and Rural Food Systems Exploring How Food Moves in Rural Communities." Agriculture, Food and Human Values Society annual meeting. Madison, WI. June.

- Hendrickson, M. K. "Local food systems in rural North America." Presentation to the XXVII Congress of the European Society for Rural Sociology. Krakow, Poland. July.
- James, Jr. Harvey S., Mary K. Hendrickson and Annette C. Kendall. "Network Exchange Theory and the Assessment of Fairness of Agricultural Markets." Presentation at the Agricultural and Applied Economics Association meetings, Chicago, IL, July.
- 2016 Hendrickson, M., Y. Dguidegue and J. Gilles. "Promoting GM Crops as a Food Security Solution for Africa: The Struggle to Incorporate Actual Farmer Practice." Presentation at the World Congress of Rural Sociology Quadrennial Meeting. Toronto, Ontario. August.
- 2016 Hendrickson, M. and H. James, Jr. "Power, Fairness and Constrained Choice in Agricultural Markets: A Synthesizing Framework." Presentation at the Rural Sociological Society Annual Meeting. Toronto, Ontario. August.
- 2016 Hendrickson, M. "Rural Development and Local Food Systems in the Midwest: From Informal Economy to Community Capitals Investment." Presentation at the Rural Sociological Society Annual Meeting. Toronto, Ontario. August.
- Hendrickson, M., J. E. Meador, T. Johnson, and R. Cantrell. "Farmers in Local Food Systems in the Midwest: Descriptions from Missouri and Nebraska." Presentation at Rural Sociological Society Annual Meeting. Madison, WI. August.
- 2015 Hendrickson, M., R. Cantrell, T. Johnson, J. R. Scott. "The Goodness of Local Food: Consumer Attitudes and the Potential for Rural Development." Presentation to the Agriculture, Food and Human Values Society meeting. Pittsburg, PA. June.
- Hendrickson, M., R. Cantrell, T. Johnson, J. R. Scott and M. Saulters. "Why local food makes you happy: The penetration of the local food narrative in the Midwest." Presentation at the Rural Sociological Society Annual Meeting. New Orleans, LA: August.
- C. Murakami, M. Hendrickson and M. Harcourt. "Designing and revising curriculum using regional agriculture issues, 'wicked problems', and student voices." For the Sandra K. Abell Conversations about College Science Teaching. Columbia, MO. April.
- 2014 Hendrickson, Mary. "Explaining Linkages Among Farmers and Consumers in Local and Regional Food Systems to Enhance Rural Development." Presentation to USDA's Know Your Farmer Know Your Food Task Force. February 18. Washington, D.C.
- 2013 M. Hendrickson, J. Gilles, K. Schneeberger, W. Meyers and W. Folk. "Can GM maize benefit smallholders and increase food security? Lessons from the field in KwaZulu-Natal, South Africa." Rural Sociological Society annual meeting. New York, NY. August.
- 2013 M. Hendrickson, T. Johnson, R. Cantrell, J. Scott and J. Lucht. "Can Rural Foodscapes Support Economic Development AND Local Consumers?" Annual meeting of the Agriculture, Food and Human Values Society. East Lansing, MI. June.
- 2012 M. Hendrickson, Philip Howard and Harvey James. "Networks, Power and Dependency in the Agrifood Industry." Rural Sociological Society annual meeting. Chicago, IL. August.
- 2012 Mary Hendrickson, Philip Howard and Douglas Constance. "Power and Agency in the Neoliberal Era: The State and Transnational Agrifood Firms." Sociology of Agriculture and Food Research Interest Group Mini-Conference on "The Neoliberal Regime in Agri-Food: Crisis, Resilience and/or Restructuring." Rural Sociology Annual Meeting. Chicago, IL.
- Hendrickson, Mary. Panel presentation on "Policy Options for Adapting to Climate Change."

 Adapting to Climate Change: Gaining the Advantage Conference. University of Missouri. June 7.

Prior to 2012, I gave a total of 39 presentations at academic gatherings.

Community and Non-Academic Conference Presentations:

Outside Missouri

- "Re-imagining a safe and healthy future for agriculture." Respondent to the Keynote at Midwest Rural Agricultural Safety and Health, Cedar Rapids, IA. November 16. (Participated virtually)
- "Corporate Power and the Food System: Implications for Farmers and Communities." Presentation to the National Farmers Union Women's Conference. Nashville, TN. November 7.
- 2022 "Corporate Power and our Future as Farmers, Eaters and Citizens." Keynote presentation for R-CALF annual convention. Rapid City, SD. August 19.
- "Challenges facing today's family farmers." Panelist for "Sustainable Livelihoods and Behavioral Health: Strategies and Partnerships to Address Farm Stress and Suicide." Virtual. USDA-FSA. May 17.
- 2022 "Corporate Power and Our Food System's Future." Keynote presentation to the Ohio Ecological Food and Farming Association annual meeting. Virtual. February 12.
- 2021 "Equity in the Food System." Presentation on the 'From Disparity to Parity Roundtable.' NESAWG "It Takes a Region" conference. Virtual. November 10.
- 2018 "Regional Food Economies Building Community Wealth." Keynote presentation at Kansas Rural Center Annual Conference. Wichita, KS. November 16.
- 2018 "Creating Community Wealth through Local Food Systems." Grown in Wyandotte annual celebration. Kansas City, KS. August 1.
- 2018 "Economic Impact of Agriculture and Food on Rural Communities and Main Streets."
 Organization for Competitive Markets 20th Annual Conference. Kansas City, MO. August 10.
- 2017 "Can Food Systems be Concentrated and Resilient?" Presentation to the Texas Farmers Union annual convention. Abilene, TX. January 28.

From 1997-2015, I gave 66 presentations outside the state of Missouri covering local and community food systems and consolidation in the agriculture and food sector.

Inside Missouri:

- 2022 "Rural Food Values Building Food Systems." Farm to Fork Summit, New Growth From Deep Roots and West Central Missouri Community Action Agency. Osceloa, MO. February 22.
- 2022 "Five Things You Should Know about Food." Methodist Women's Group, United Methodist Church. Columbia, MO. February 16.
- 2020 "Adapting to Thrive: What we can learn from Icelandic Farms." Engaging 4 MO webinar. University of Missouri. https://www.youtube.com/watch?v=xWSJO8VU2ts
- 2018 "Resilience in Missouri Agriculture." Presentation to Central Missouri InfraGard (Protecting Public and Private Critical Information Systems). Jefferson City, MO. March 22.
- 2017 Invited Panelist for "Harvesting Opportunity: The Power of Regional Food Systems Investment to Transform Communities. Federal Reserve Bank. St. Louis. December 1.
- 2017 "Food System Sustainability: A Policy Imperative." Presentation at Food Policy is Health Policy, Center for Health Policy annual Health Policy Summit. University of Missouri. October 27.
- 2017 "Markets/Power/Competition/Democracy." Presentation at the Organization for Competitive Markets annual meeting. Kansas City. August 11.
- 2017 "Alternative Food Systems: Rationales and Models." St. Louis University Department of Dietetics Graduate Program. St. Louis. August. 16.
- 2015 "Sustainable Food Systems." St. Louis University Department of Dietetics Graduate Program. St. Louis. September 28.
- 2015 "Sustainability and Resilience in Missouri Agriculture." Special Presentation to Missouri Farmers Union, Roundtable on Climate and Agriculture. September 3.
- 2015 "Saving the Family Farm or Saving Agriculture of the Middle?" Ozark Regional Land Trust. Bland, MO. May 2.

From 1997-2014, I gave 101 presentations within the state covering local and community food systems and consolidation in the food and agriculture arena.

Extension Materials and Trainings Developed:

As a state specialist in University of Missouri Extension for 15 years, I presented 23 one-day or multi-day trainings, and assembled accompanying resources for educators to use in their own programming, and provided 30 presentations or talks to extension and agency personnel on local foods, alternative farming and direct marketing.

Materials (2000-2012)

- 2012 Urban Agriculture website within University of Missouri Extension website. Also includes searchable database on urban agriculture information.
- 2010-2012 "Missouri Beginning Farmers Program." Online learning community for beginning farmers. Includes workshop materials and monthly webinars on topics of importance.
- 2009 "Bringing the Farm to the Cafeteria." Booklet exploring market opportunities and community resources for school food service personnel in Missouri.
- 2008 Promoting Economic Development through Local Food Systems. With Jana Porter, Sharon Gulick and Sarah Hultine. Resource Manual for Missouri extension and economic development professionals.
- 2008 Bringing the Farm to Cafeteria: Opportunities for Missouri Producers. Resource Manual for Missouri extension and school professionals.
- 2007 "Supporting Local Food Systems beyond Your Dinner Plate: Actions You Can Take." Developed for the Tri-State Locally Grown Conference
- 2007 Concentration in Agricultural Markets. With William Heffernan.
- 2007 Sustainable Agriculture: Practices and Opportunities. With José Garcia. Resource guide for Missouri extension professionals involved in sustainable agriculture.
- 2006 Marketing Vegetables in Missouri. With Lewis Jett. Guide Sheet G6221. University of Missouri Extension Publications. Columbia, MO.
- 2005 "A Guide to Discovering Community Food Systems." Annotated bibliography of resources useful in creating community food systems.
- 2005 Community Food Systems: Kansas. With Jana Beckman. Resource manual for technical assistance in developing Community Food Systems.
- 2005 Concentration in Agricultural Markets. With William Heffernan.
- 2004 "The Guide to Eating Well and Doing Good in Columbia, Missouri." Guide to sourcing locally produced foods in Columbia, Missouri. Community Food Systems and Sustainable Agriculture Program publication.
- 2004 "The A to Zs of Creating, Assisting and Maintaining Farmer's Markets." Resource manual for technical assistance provision to Farmers' Markets. With Tammy Bruckerhoff, Missouri Department of Agriculture.
- 2004 "The Ozark Mountain Pork Cooperative: The Search for Alternatives." Case study of natural pork cooperative produced for the North Central Initiative for Small Farm Profitability.
- 2004 "How Communities Can Support Agriculture: The Kansas City Food Circle Model." With Sarah Bantz. Produced for the North Central Initiative for Small Farm Profitability.
- 2002 Concentration in Agricultural Markets. With William Heffernan. Report produced for the National Farmers Union.
- 2001 "Resources for Community Food Systems in Missouri." Food Circles Networking Project publication.

- 2001 "Community Food Systems: Visions of a Different Food System." Food Circles Networking Project publication. Available at: http://www.foodcircles.missouri.edu/overview.pdf
- 2000 "Selling Local Food to Restaurants and Food Services: Why and How." Food Circles Networking Project Report Brief. Also available on the web at: http://www.foodcircles.missouri.edu/selltorestaurants.pdfI
- 2000 "Face to Face Farming and Eating: The Role of Personal Relationships in Alternative Food Systems." Food Circles Networking Project publication.
- 2000 "The Impacts of Concentration in Food Retailing on Independent Farmers, Processors and Retailers and the Consumers They Serve." Policy paper for limited distribution.
- 1999 "Face to Face Farming and Eating: The Role of Personal Relationships in Alternative Food Systems." 4-page booklet describing aspects of direct marketing for farmers. Food Circles Networking Publication. Also available on the web at: http://www.foodcircles.missouri.edu/facetoface.pdf.

Selected Trainings (2012-2017)

- 2017 "Local Economic Development: Community Food Systems as a Model." Training session for Community Development Academy. Excelsior Springs, March 28.
- 2015 "Local Food Systems and Rural Development: Data from Missouri and Nebraska." MU Extension Summit, October 28.
- 2014 "Growing Local Food Systems: Benefits, Challenges and Opportunities in Emerging Local Food Networks." Jefferson County Local Foods Forum. Hillsboro, MO. December 12.
- 2012 "Beyond the Famers' Market: Scaling Up Local Food Systems." Professional Development workshop for extension educators, and local/state agency personnel. Funded by North Central SARE. St. Louis. May 30-31.

Prior to 2012, I facilitated or presented 43 workshops or trainings.

Consulting Experience:

- 2010 Served as teaching faculty on understanding the food system at the CDC's Communities Putting Prevention to Work Action Institutes in San Diego, CA (May 26-28), Washington D.C. (June 2-4) and St. Louis MO (June 8-10).
- 2009-2012 Served as advisor/reviewer for Missouri Foundation for Health's Healthy and Active Communities funding program.
- 2007 Served as consultant on food security to the Robert Wood Johnson Foundation in development of their childhood obesity initiative.

Primary Service Activities:

College & University Service:

- Advisory Committee, Center for Regenerative Agriculture. 2021- present
- Chair, CAFNR Course and Curriculum Committee, 2015-2017. Member, 2014-2015, 2017-2018
- Member, Rural Sociology Graduate Professional Committee
- Missouri Youth Institute Faculty Expert, Feb. 2016
- University of Missouri Committee on Economic Development and Quality of Life. Appointed Fall, 2008 -2010.
- Seminar Committee, Rural Sociology. Fall 2007, Fall 2006, Spring 2006.

Professional Societies:

- Nominated for President-elect, Rural Sociological Society, 2023
- Vice-President, Rural Sociological Society, 2018-2019
- Development Committee, Rural Sociological Society 2022-2024 (Chair, 2023)
- Nominations Chair Elect, Rural Sociological Society 2015-2016. Became chair 2016-2017
- Membership Committee, Rural Sociological Society, 2017-2018
- Ex-officio member, Agriculture, Food and Human Values Society Council. June 2007 to June 2008.
- President, Agriculture Food and Human Values Society. June 2006 to June 2007.
- Vice-President, Agriculture Food and Human Values Society. June 2005 to June 2006.
- Co-chair, Sociology of Agriculture Interest Group, Rural Sociological Society 1998.
- Rural/Urban Task Force, Midwest Sustainable Agriculture Working Group. 1996-1999.
- Member, Agriculture and Human Values Society, 1996- Present.
- Member Rural Sociological Association. 1993-Present.

State and National Service:

- Member, Planning Team & Local Events coordinator for the May '23 USA Agroecology Summit
 Co-creating a research roadmap for the USA. June 2022- June 2023.
- Member, National Screening Committee (NSC), Fulbright U.S. Student Program for the 2022-2023 and 2023-2024 award cycles.
- Reviewer, USDA-Rural Development Meat and Poultry Processing Expansion Program, June 2022.
- Writing team, Council for Agricultural and Science Technology (CAST) publication on Sustainable Intensification in Agriculture. 2020-2023.
- Member, Advisory Council. USDA Sustainable Agriculture Research and Education Program, North Central Region. 2020-Present. Member, Diversity and Inclusion committee.
- Member, Social Sustainability Ad Hoc Committee. USDA Sustainable Agriculture Research and Education Program. 2021-2022.
- Member, Design Team. The Power of Food: Cultivating Equitable Policy Through Collective Action. National meeting of Food Policy Councils organized by Johns Hopkins University. 2019-2021.
- Member of the board, RAFI-USA, Pittsboro, NC. 2011-2019.
- Advisory Board, Columbia Area Career Center's Culinary Arts Program. August, 2005 present.
- Technical Advisor, Missouri Convergence Partnership, 2009-2021.
- Member, National Advisory Committee. NIFA-AFRI project, Growing Food Connections. 2013-2018
- Community, Local and Regional Food Systems Extension Community of Practice. Served on the national leadership team. 2012-2014.
- Member, National Advisory Committee of the Communities of Color Creating Healthy
 Environments funded by the Robert Wood Johnson Foundation and coordinated by the Praxis
 Project, the National Program Office. 2008-2013
- Missouri Council on Activity and Nutrition (MOCAN). 2008-2012. Served as co-chair of Food Systems workgroup (2010-2012).
- Appointed by the City of the Columbia to the Sustainable Food and Communities board of directors, 2002-2005.
- President of the Community Food Security Coalition. October 2001 to 2003.
- Elected to a 3-year term as board member of the Community Food Security Coalition. Served as Vice-President. October, 2000 to 2001.
- Elected to the board of the national Community Food Security Coalition and served as co-chair and board liaison with the Policy Committee. 1999 2000.
- Served on board of directors, Columbia Area Food Circle. 1999 2001.

International Activities and Service

- U.S. Contact, Family Farming and Agroecology Network, an emerging international network of
 scientists and practitioners interested in developing equitable, sustainable, and resilient food
 systems through family farming and agroecology. 2022- present
- Reviewer, European Science Foundation Research Foundation Flanders (FWO), post-doctoral fellowships award program, 2021, and strategic basic research, 2023.
- Participated in the St. Petersburg International Legal Forum as expert on consolidation and competition in the agrifood system, 2017
- Reviewer, International Panel of Experts in Sustainable Food Systems report *Too Big to Feed*, 2017
- Developed two on-line courses for Moscow State University (Russia) through a collaboration funded by the World Bank, 2015-2016
- Helped coordinate Templeton Foundation project to assess smallholder use of GM crops in South Africa, 2012-2014
- Served as coordinating lead author on Chapter 2 of the North America-Europe sub-global report
 of the International Assessment of Agriculture Science, Technology and Knowledge for
 Development (IAASTD) which entailed managing 15 lead authors and 20 contributing authors to
 assess changes in agriculture and food production in the region from 1945 to present, 2006-2008.
 - o Invited participant in the Synthesis Report first design meeting, 2007 in Cape Town, South Africa
 - Participating author in the final plenary to adopt the Global and Sub-global reports of IAASTD, 2008 in Johannesburg, South Africa
- On behalf of the Agribusiness Accountability Initiative, co-convened working group of global agrifood experts on consolidation in the food systems. January 2005, Paris, France.

Professional Development:

- Completed Online Foundations of Learning Course offered by University of Missouri to prepare faculty to successfully teach online courses. Summer 2019.
- Invited Facilitator. Kellogg Fellows Leadership Alliance Global Summit on Food Security and Thriving Communities. Atlanta, GA. November 29-December 2, 2018.
- Invited Participant. Pathways to Resilience Strategy Lab. Co-Convened by Movement Strategy Center, Praxis Project, Emerald Cities Initiative and Kresage Foundation. Pescadero, CA. February 11-13, 2014.
- Invited participant in 6 Kellogg Foundation Food and Society Networking Meetings, 2003-2008.
- Participated in "Call to Action: Land, Environment and People." 3-day sustainable agriculture seminar sponsored by the Kellogg Fellows Leadership Alliance. E.A.R.T.H. University. Costa Rica. January 2004.
- Participated in the National Workshop on Food Policy Councils. Drake University, Des Moines, Iowa. September 4-5, 2003.
- Participated in Community Food Security Coalition's "Train the Trainers Refresher Course."
 October 2002.
- Selected participant in Community Food Security Coalition "Train the Trainers" 2-day workshop to develop Community Food Security trainings in Missouri. April, 2001. Committed to 3 in-depth trainings on community food security (and systems) in the next two years.

Special Extension Projects 2007-2012:

- 2011-2012 Member, University of Missouri Extension Metropolitan Food Systems team.
- Facilitator, Healthcare Foundation of Greater Kansas City Healthy Lifestyles Forum. August.
- 2010-2012 Leader of the MO Scaling Up Local Food Systems team planning SARE PDP workshops for educators in Missouri.
- 2010 Planning Committee. Scaling Up Local Food Systems. North Central SARE PDP Regional Training. Responsible for identifying speakers and organizing two sessions. Madison, WI. September 28-29.
- 2010 Invited participant. Debating food and farm policy for 2012 Farm Bill. Food and Water Watch. Washington, D.C. March 8-10.
- 2009-2011 Assisted with the development of the St. Louis Food Policy Council by facilitating meetings, offering expert assistance, and supporting local extension participation.
- 2007-2011 Assisted with the development of the Greater Kansas City Food Policy Coalition, serving as technical expert and as member of strategic planning committee.
- Assisted with program planning for the 2009 KC Healthy Food Policy Forum which brought together over 200 food system stakeholders, including farmers, nutritionists, school food service personnel, food service administrators, grocers, distributors, funders, and advocates to learn about policies for healthy food systems and to unveil the KC Food Policy Coalition's three year strategic plan.
- 2009 Invited participant in "Local Policies for Transforming Communities" workshop hosted by the Praxis Project, Baltimore, MD. January 30-Feb.1.
- 2008-2012 Member of the Convergence Partnership (led by the Missouri Foundation for Health), a group of five foundations that seeks to develop peer-to-peer learning networks about healthy food systems and active living, as well as potentially coordinating projects and funding across the state of Missouri. In 2008, brought in outside facilitation that resulted in an action plan to undertake a landscape analysis of healthy eating and active living programs/projects across Missouri as well as provide further facilitation for the group.
- Assisted with coordinating, facilitating and planning follow-up meetings to the KC Healthy Food Policy Forum with the outcome of forming a KC Food Policy Council.
- 2007 Organized program for the KC Healthy Food Policy Forum which brought together 100 food system, nutrition, food service and agricultural experts to address federal farm policy in the Kansas City area. The forum was hosted by KC Healthy Kids.